



FLORIDA BAY FOREVER SAVE OUR WATER

2020 STRATEGIC PLAN

Mission

The mission of the non-profit Florida Bay Forever Save Our Water is to preserve, protect, and improve the Florida Bay by cultivating a community of citizens and tourists informed of its environmental and economic value and engaged in continued sustainable enjoyment of it.

Vision

We envision a Florida Bay which is:

- A swimmable, fishable healthy resource accessible to all
- A thriving and resilient body of water recognized locally, nationally, and globally as an environmental treasure
- Enhanced and sustained by sound south Florida water management practices
- Preserved through expedited Everglades Restoration and the completion of CERP

We envision a Florida Bay community that:

- Is fluent in the language of conservation and preservation as it pertains to the Florida Bay
- Understands the interconnectedness of the Florida Bay and Atlantic Ocean
- Recognizes the intricacies of how Everglades ecosystem management affects the Florida Bay
- Is aware of the legislative processes governing local natural resources
- Has access to the Florida Bay in order to better champion its preservation

Goals:

Florida Bay Forever Save Our Waters sets the following goals to achieve our vision :

- 1. To educate citizens and tourists of all ages about the environmental, cultural, and economic value of the Florida Bay
- 2. To locate, develop and outfit a Florida Bay Eco-Center that will operate ongoing programming, education, preservation advancement initiatives and Bay access for all
- 3. To create dynamic community engagement events that raise awareness of the resource
- To build a qualified, engaged board of directors, a professional staff team, a solid base of volunteers, and robust member engagement policies
- 5. To develop a multi-sourced financial strategy to ensure present and future sustainability

Objectives

Our plan to achieve these goals involves the following objectives:

Goal 1 To educate citizens of all ages about the environmental, cultural, and economic value of the Florida Bay

- Design and implement a county-wide Business Certification Program to train community members, employees of the business community, and service workers at all levels of the tourist industry about value of the Bay
- Continue the Florida Bay Project Grant opportunity providing teachers with resources for school kids to engage in Bay related activities
- Create and coordinate publication of Florida Keys centric Florida Bay and Everglades National Park literature tool kit
- Maintain comprehensive social media feed

Goal 2 Establish Florida Bay Environmental Center that will operate ongoing programming, education, preservation advancement initiatives and Bay access to all

- Act as information hub to Florida Bay and Everglades National Park providing easy access for community and tourists
- Offer high-quality on-the-water programming
- Act as the community resource for all Florida Bay related information
- Provide stewardship and conservation resources for community

Goal 3 Create dynamic community engagement events that raise awareness of the resource

- Voices of the Florida Bay Oral History Project
- Send it South Florida Bay Kayak Challenge
- Summer Day Camp Programs
- Captain for a Day Stewardship Scholarships

Goal 4 Build a qualified, engaged board of directors, a professional staff team, a solid base of volunteers, and robust member engagement policies

- Recruit qualified Board of Directors with diverse experiences with the Bay, leadership experience, a shared vision for Florida Bay Forever Save Our Water, and the ability to contribute with a meaningful financial gift
- Create meaningful volunteer opportunities
- Increase membership

Goal 5 Develop a multi-sourced financial strategy to ensure present and future sustainability

- Create a financial strategic plan that sets financial targets for major donors, grant funding, member donations, fee-for-service programming, and government funded initiatives
- · Submit six grant proposals during the first calendar year
- Grow membership from community members and corporate partners to cover 50% of operating expenses
- Provide sustainable, profit-making fee-for-service activities to the community
- Solicit gifts from board members and from 20 major donor prospects
- Maintain and grow professional staff team
- Design and adhere to thoughtful donor stewardship plan for sustained funding stream